

Health and Wellbeing Board

Report of the NHS Vale of York CCG, from Lynette Smith, Head of Corporate Assurance and Strategy, NHS Vale of York CCG

Delivering the Five Year Forward View for the Vale of York

Summary

1. This report provides an overview of the new national planning guidance for health services and proposals for the local development of the required plans.

Background

2. NHS England published the Five Year Forward View in October 2014 setting out an ambitious change agenda for the NHS to ensure sustainability for the future. The Five Year Forward View looks to address:
 - *The health and wellbeing gap: getting serious about prevention*
 - *The care and quality gap: harnessing technology and reducing variation in the quality and safety of care*
 - *The funding and efficiency gap: match reasonable funding levels with wide-ranging system efficiencies*
3. NHS organisations are asked in the Five Year Forward View to develop a new relationship with patients and communities in order to develop new models of care; and supporting ‘enablers’ such as workforce remodelling, a digital roadmap for integrated informatics and research.
4. The NHS Vale of York CCG had encompassed much of this vision within the current five year strategic plan ‘My Life, My Health, My Way 2014-19’.

The ethos of the five year strategic plan is to enhance ‘in community’ services to enable people to access care as close to home as possible, and where people need to have more acute care, they have access to high quality and safe elective and urgent care services within the local hospital.

5. The plan set out the eleven objectives and set a five-year financial plan to achieve sustainability. The objectives are as follows:

Strategic Plan Objectives
Promoting healthy lifestyles and improving access to early help and helping children have a healthy start to life
Continue to have good access to safe and high quality healthcare services
People with long-term conditions are supported to give the best possible quality of life
A move to Care Hubs
A sustainable and high quality local hospital providing a centre for U&EC, planned care, elective surgery and maternity
Opportunities for access and leading research to improve healthcare systems for all
More opportunities to influence and choose the healthcare they receive and shape future services
When people become ill they are treated in a timely manner with access to expert medical support as locally as possible
People who are terminally ill and their families are supported to give best possible quality of life and choice in their end of life care
High quality mental health services for the Vale of York
Access to world class high complex and specialist care through specialist centres across the country

6. Significant transformation programmes have been delivered in line with the five year plan.

This includes, for example, the establishment of integrated care hub pilots, the re-procurement of mental health services, the implementation of the referral support service and redesign of the diabetes pathway.

7. The local system has faced challenges during 2015-16. A performance recovery plan has been implemented and is achieving improvements in elective care and diagnostics. The Urgent Care system is being supported by the national Emergency Care Improvement Programme to improve performance measures for A&E waiting times and ambulance turnaround.
8. A financial recovery plan is being developed by the CCG to return to a sustainable financial position, and support system sustainability.
9. The local system has established the Systems Leaders Board to provide oversight and strategic direction to drive through reforms to deliver a sustainable local health system.
10. NHS England has published the 2016-17 planning guidance to deliver Five Year Forward View. This supersedes the current five year planning framework, and requires a new system-wide 'Sustainability and Transformation Plan 2016-21' for each local planning area.

'Delivering the Forward View' Planning Update

Sustainability and Transformation Plans

11. The NHS planning guidance sets out the requirement for a five-year place based Sustainability and Transformation Plan (STP), supported by an annual operating plan for each CCG. The 'footprint' for the STP is to be determined by each local area in collaboration with local partners. The deadline for submitting the proposed planning footprint is January 29th 2016.
12. The STP is required to set the direction for the local area to achieve the ambitions of the Five Year Forward View, which are to close the health and wellbeing gap, the care and quality gap and the funding and efficiency gap. It is expected to provide a clear and powerful shared vision across the local NHS system, local government and local communities, underpinned by an open, engaging and iterative process of development and consultation.

13. The STP will be an overarching plan, supported by a number of more detailed plans on primary care sustainability, prevention, self-care and patient empowerment and a joint plan for the delivery of the Better Care Fund requirements. The STP needs to complement existing strategies and support the Health and Wellbeing Strategy for York.
14. The STP will form the basis for future funding applications and access to development pots, for example to deliver new models of care or technology roll out. To be successful in accessing funding NHS England expect the STP to be underpinned by clear place-based governance and implementation arrangements.
15. The guidance provides a series of 'national challenges' the STPs must look to address in Annex 1 of the guidance¹. It references the need for a 'radical upgrade' in prevention, patient choice and community engagement. The STP will be expected to include new models of care, improvement in clinical priorities, including urgent care, cancer and dementia; and to set out how the local area will do these whilst achieving financial balance.
16. The detailed planning guidance is expected in early January, but was not published at the time of writing the report.

Developments to date

17. The local system has already established a System Leaders Board, working to address system sustainability across the NHS Vale of York and Scarborough and Ryedale CCG geographic area. This footprint is based around the primary patient flows for their health care services.
18. In addition to the Acute Trust the system structures include the NHS Vale of York CCG, Scarborough and Ryedale CCG, City of York Council, North Yorkshire County Council and Tees Esk and Wear Valley NHS Foundation Trust, and other partners on supporting boards, such as East Riding CCG, primary care and the voluntary and community sector.
19. It is proposed that the STP builds upon the current arrangements and sets the footprint across York and Scarborough to specifically focus on the recovery and sustainability of local health and social

¹ <https://www.england.nhs.uk/wp-content/uploads/2015/12/planning-guid-16-17-20-21.pdf>

care services. The STP will need to reflect the linkages across different planning levels and how they relate to the geographic 'footprint', including specialist networks for the NHS and broader devolution proposals.

20. The vision and objectives agreed by partners in York in 2014 as part of the 'My Life, My Health, My Way' strategy will need to be refreshed in line with the wider planning footprint and national requirements, but provides a useful basis to build upon.

Annual Operating Plan 2016-17

21. The national planning guidance sets out a series of national 'must-do's' for each CCG. These are
 - Develop the Sustainability and Transformation Plan
 - Return to aggregate financial balance
 - Local plan for the sustainability and quality of general practice
 - Get back on track with A&E and Ambulance wait standards
 - NHS Constitution: 18 week pathways waiting times
 - NHS Constitution: 62 day cancer waiting standard and improvement in one-year survival rates (and meet all other cancer targets)
 - Achieve and maintain the two new mental health access standards
 - Deliver local plans to transform care for people with Learning Disabilities
 - Affordable plan to make improvements in quality, and ensure participation in the avoidable mortality rate publication
22. The annual operating plan must be developed in conjunction with the existing financial recovery plan and performance recovery plan for the local area to ensure commissioned healthcare activity aligns to recovery plans.

Planning Timescale

Planning requirement	Deadline for drafts	Submission deadline
Annual Operating Plan	8 th February 2016	31 st March 2016
Sustainable Transformation Plan	29 th January (footprint)	end June 2016

Consultation

23. A wide ranging consultation took place to support the development of the current five year strategy. While much of the feedback remains relevant, it will need to be refreshed to address the sustainability challenges of the local system. An engagement and consultation plan is in development, looking to commence with stakeholder and public events in late January.
24. The Sustainability and Transformation Plan is place based, and as such requires involvement for all relevant stakeholders within the footprint and it is expected that the Health and Wellbeing Board will be asked to approve the final plan once developed. Planning discussions have been initiated with partners, with a 'task and finish' group proposed to take forward the detail of the work, with oversight from the System Leaders Board.

Options

25. This report is for information and comment only; there are no specific options for the Board to consider

Analysis

26. Not applicable

Strategic/Operational Plans

27. This report details statutory duties for all CCGs set by NHS England.

Implications

Financial

28. The development of the STP and supporting annual operational plan will have significant financial implications for the local healthcare system. The system is required to achieve financial balance. The detail of this impact will be developed through the annual operating plan and financial recovery plan.

Human Resources (HR)

29. The STP places a focus on provider workforce to ensure the people are in place to deliver the transformation. A joint workforce workstream is included within the System Leaders governance as a critical enabler for system transformation.

Equalities

30. All partners are committed to improving equity both in terms of ensuring protected groups have equitable access to services and in reducing health inequalities for the local community. This will be a key driver through the development of the STP.

Legal

31. There are no current identified legal implications, however as new models of care develop there may be elements of governance to review.

Crime and Disorder

32. There are no current identified crime and disorder implications, although issues may emerge during the planning process.

Information Technology (IT)

33. The STP is required to drive forward technological improvements, and in particular deliver the national requirements of an integrated summary care records through the digital roadmap. The footprint for the digital roadmap is proposed to be the same as the STP and will be taken forward through the joint informatics workstream within the System Leaders arrangements.

Property

34. There may be capital implications as proposals develop for new models of care, but these are not fully assessed at this point.

Risk Management

35. The multi-agency planning group will consider the risks in relation to the plan. This will be reported to the Systems Leaders' and relevant organisations as required.

Recommendations

36. The Health and Wellbeing Board are asked to:
- i. Note the footprint for the Sustainability and Transformation Plan to build on the current System Leaders arrangements and cover the York and Scarborough footprint

Reason: To provide continuity in strategic direction and planning and reduce complexity through delivering a single plan for the STP requirements and local system recovery requirements.

- ii. Receive updates on the development of the Sustainability and Transformation Plan at future meetings.

Reason: The Sustainability and Transformation Plan will be aligned to the Health and Wellbeing Strategy for York and provide the strategic direction for recovery and sustainability for local health care services.

Contact Details

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**Report
Approved**



Date 06.01.2015

Specialist Implications Officer(s)

Wards Affected:

All

For further information please contact the author of the report

Background Papers:

Planning Guidance 'Delivering the Forward View: NHS planning guidance 2016-17 – 2020/21

<https://www.england.nhs.uk/wp-content/uploads/2015/12/planning-guid-16-17-20-21.pdf>

'My Life, My Health, My Way' Integrated Operational Plan 2014-19

http://www.valeofyorkccg.nhs.uk/data/uploads/publications/5-year-plan/nhs_vale_of_york_ccg_integrated_operational_plan_2014_to_2019-final-30th-june-with-signatories.pdf

Annexes

None